



## RISK, AUDIT & PERFORMANCE

<b>Date of Meeting</b>	26.08.2020
<b>Report Title</b>	Directions
<b>Report Number</b>	HSCP.20.042
<b>Lead Officer</b>	Alex Stephen, Chief Finance Officer
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<b>Consultation Checklist Completed</b>	Yes
<b>Directions Required</b>	No
<b>Appendices</b>	a. Direction Tracker

### 1. Purpose of the Report

- 1.1. This report presents the Risk, Audit & Performance (RAP) Committee with an overview of Directions instructed to ACC and NHS to date.

### 2. Recommendations

- 2.1. It is recommended that the Risk, Audit & Performance Committee:
- a) Note the contents of this report.

### 3. Summary of Key Information

- 3.1 As per the Roles and Responsibilities Protocol of the IJB and its Committees, the IJB are obliged to “to issue Directions to the Partners under sections 26 and 27 of the 2014 Act, in line with the Integration Scheme and legislative framework sitting around the CEO’s of the Partners.”. This report is to provide Risk, Audit and Performance Committee



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the opportunity overview the Directions submitted to date and note the process to which this is maintained.

- 3.2** To date there have been 76 directions submitted since a tracker process was established. The tracker, as shown at Appendix A, shows when they were submitted to the parent organisations, the financial commitment, and the status of each direction. The majority of the directions issued by Integration Joint Board are to incur financial expenditure and are therefore centred around commissioning or our transformation programme.
- 3.3** The Tracker (Appendix A) is regularly used within the Chief Officer's performance meetings, ensuring overview from Chief Executives from the parent organisations and Chair and Vice Chair of IJB. The tracker is regularly updated by the leadership team and lead officers. There are two classifications of progress
1. Complete – the represents a direction where the date has expired and the direction is either no longer required or has been superseded by a new direction,
  2. Ongoing – is used where the current direction is still valid.

### 4. Implications for IJB

- 4.1. Equalities** – there are no direct implications arising from this report.
- 4.2. Fairer Scotland Duty** – there are no direct implications arising from this report.
- 4.3. Financial** – there are no direct implications arising from this report.
- 4.4. Workforce** - there are no direct implications arising from this report.
- 4.5. Legal** – there are no direct implications arising from this report.
- 4.6. Other** – NA

### 5. Links to ACHSCP Strategic Plan



- 5.1.** Ensuring that the RAP Committee has overview of the Directions process will help ensure that the IJB achieves the strategic aims and priorities as set out in the strategic plan.



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### 6. Management of Risk

- 6.1. Identified risk(s):** Good governance and ensuring that the IJB's committees are delivering on their roles and responsibilities are fundamental to the delivery of the strategic plan and therefore applicable to most of the risks within the strategic risk register.
- 6.2. Link to risk number on strategic or operational risk register:** This report links to Risk 5 on the Strategic Risk Register, "There is a risk that the IJB, and the services that it directs and has operational oversight of, fail to meet both performance standards/outcomes as set by regulatory bodies and those locally-determined performance standards as set by the board itself. This may result in harm or risk of harm to people".
- 6.3. How might the content of this report impact or mitigate the known risks:** This report shows the progress which has been made in the directions and is part of our governance framework.

Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)